



Association for the Improvement
of American Infrastructure

Together, we move P3s forward.

Statewide Centers of Excellence for Public-Private Partnerships

In an era of growing infrastructure complexity and need, public-private partnerships (P3s) have become an indispensable tool for state and local governments to deliver essential infrastructure projects. P3s have allowed public infrastructure owners, across the U.S., to attract private sector expertise and finance to deliver complex, capital-intensive transportation projects including transit, highways, bridges, air terminals, and tunnels. Increasingly, state and local governments are using the P3 model to deliver community based or “vertical” infrastructure such as schools, justice centers and public facilities, as well as a myriad other infrastructure asset classes such as energy, EV charging, broadband and water that could not have been advanced using more traditional procurement and financing approaches.

Statewide Centers of Excellence for public-private partnerships facilitate cross-agency and intergovernmental communication and collaboration for both public and private sector stakeholders. This public sector-driven engagement model enables and encourages advisors and planners to work together, in a cooperative fashion, to advance projects using time-tested best procurement practices. This allows for innovation through the combination of capacity and efficiencies of individual public assets, which likely would not otherwise occur, and often create greater value to taxpayers of the larger system of integrated public infrastructure.

Examples of emerging P3 Centers of Excellence can be found across the country, in P3-enabled markets with statutory authority for municipal buildings, environmental facilities and transportation infrastructure assets. These include Colorado, Virginia, Georgia and Maryland.

States that have a track record of P3 success in the transportation sector can more easily stand up a center of excellence focused on community-based infrastructure. Such an office would help local infrastructure owners, such as school districts and counties, deliver for their citizens essential new facilities such as schools and broadband.